FINANCIAL INFORMATION February 1, 2024

For Eastman Chemical Company Fourth Quarter and Full Year 2023 Financial Results Release

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Table 1 – Statements of Earnings

	Fourth Quarter					Twelve Months		
(Dollars in millions, except per share amounts; unaudited)		2023	2	022		2023		2022
Sales	\$	2,207	\$	2,373	\$	9,210	\$	10,580
Cost of sales (1)(2)		1,743		1,997		7,149		8,443
Gross profit		464		376		2,061		2,137
Selling, general and administrative expenses		191		172		727		726
Research and development expenses		57		64		239		264
Asset impairments and restructuring charges, net		15		29		37		52
Other components of post-employment (benefit) cost, net		49		(6)		41		(101)
Other (income) charges, net		(2)		(9)		38		(6)
Net (gain) loss on divested businesses (3)		(323)		50		(323)		43
Earnings before interest and taxes		477		76		1,302		1,159
Net interest expense		52		48		215		182
Earnings before income taxes		425		28		1,087		977
Provision for income taxes		114		26		191		181
Net earnings		311		2		896		796
Less: Net earnings attributable to noncontrolling interest		1		1		2		3
Net earnings attributable to Eastman	\$	310	\$	1	\$	894	\$	793
Basic earnings per share attributable to Eastman	\$	2.63	\$	0.01	\$	7.54	\$	6.42
Diluted earnings per share attributable to Eastman	\$	2.61	\$	0.01	\$	7.49	\$	6.35
Shares (in millions) outstanding at end of period		117.3		118.8		117.3		118.8
Shares (in millions) used for earnings per share calculation								
Basic		118.0		119.5		118.6		123.5
Diluted		118.7		120.5		119.4		124.9

⁽¹⁾ Twelve months 2023 includes \$8 million insurance proceeds, net of costs, fourth quarter 2022 included \$3 million insurance proceeds, net of costs, and twelve months 2022 included \$39 million costs, net of insurance proceeds, from the previously reported operational incident at the Kingsport site as a result of a steam line failure (the "steam line incident").

⁽²⁾ Twelve months 2023 includes \$23 million accelerated depreciation related to the closure of an acetate yarn manufacturing facility in Europe.

Fourth quarter and twelve months 2023 related to the sale of the Company's operations in Texas City, Texas, (excluding the plasticizers operations ("Texas City Operations"). Fourth quarter and twelve months 2022 related to the sale of adhesives resins (including hydrocarbon resins, pure monomer resins, polyolefin polymers, rosins and dispersions, and oleochemical and fatty-acid based resins product lines).

Table 2A – Segment Sales Information

	Fourth Quarter				Twelve Months			nths
(Dollars in millions, unaudited)	2023		2022		2022 2023			2022
Sales by Segment								
Advanced Materials	\$	705	\$	736	\$	2,932	\$	3,207
Additives & Functional Products (1)		640		756		2,834		3,475
Chemical Intermediates (1)		513		564		2,143		2,716
Fibers		346		317		1,295		1,022
Total Sales by Segment		2,204		2,373		9,204		10,420
Other (2)		3		_		6		160
Total Eastman Chemical Company	\$	2,207	\$	2,373	\$	9,210	\$	10,580

Fourth quarter and twelve months 2022 sales revenue and earnings before interest and taxes ("EBIT") have been recast as a result of the Company's product moves during first quarter 2023.

[&]quot;Other" in twelve months 2022 includes sales revenue and EBIT from a previously divested business.

	Third Quarter
(Dollars in millions, unaudited)	 2023
Sales by Segment	
Advanced Materials	\$ 746
Additives & Functional Products	670
Chemical Intermediates	527
Fibers	323
Total Sales by Segment	2,266
Other	 1
Total Eastman Chemical Company	\$ 2,267

Table 2B – Sales Revenue Change

Fourth Quarter 2023 Compared to Fourth Quarter 2022

		Change in Sales										
(Unaudited)	Revenue % Change	Volume / Product Mix Effect	Price Effect	Exchange Rate Effect								
Advanced Materials	(4) %	(5) %	1 %	— %								
Additives & Functional Products	(15) %	(6) %	(10) %	1 %								
Chemical Intermediates	(9) %	7 %	(16) %	— %								
Fibers	9 %	(4) %	13 %	— %								
Total Eastman Chemical Company (1)	(7) %	(2) %	(5) %	— %								

Twelve Months 2023 Compared to Twelve Months 2022

	Change in Sales Revenue Due To									
(Unaudited)	Volume / Revenue Product Mix % Change Effect Pr		Price Effect	Exchange Rate Effect	Divested Business Effect					
Advanced Materials	(9) %	(11) %	3 %	(1) %	— %					
Additives & Functional Products	(18) %	(13) %	(5) %	— %	— %					
Chemical Intermediates	(21) %	(8) %	(13) %	%	— %					
Fibers	27 %	1 %	26 %	%	— %					
Total Eastman Chemical Company (1)	(13) %	(9) %	(2) %	— %	(2) %					

⁽¹⁾ Sales revenue in Other is included in Total Eastman Chemical Company.

Fourth Quarter 2023 Compared to Third Quarter 2023

		Change in Sales Revenue Due To							
(Unaudited)	Revenue % Change	Volume / Product Mix Effect	Price Effect	Exchange Rate Effect					
Advanced Materials	(5) %	(3) %	(1) %	(1) %					
Additives & Functional Products	(4) %	(2) %	(1) %	(1) %					
Chemical Intermediates	(2) %	%	(2) %	— %					
Fibers	7 %	7 %	— %	— %					
Total Eastman Chemical Company	(2) %	(1) %	(1) %	— %					

Table 2C - Sales by Customer Location

	Fourth Quarter			Twelve M			Months	
(Dollars in millions, unaudited)	2023			2022		2023		2022
Sales by Customer Location	·							
United States and Canada	\$	907	\$	1,034	\$	3,938	\$	4,738
Europe, Middle East, and Africa		612		677		2,558		2,783
Asia Pacific		573		531		2,227		2,443
Latin America		115		131		487		616
Total Eastman Chemical Company	\$	2,207	\$	2,373	\$	9,210	\$	10,580

Table 3A - Segment, Other, and Company Non-GAAP Earnings (Loss) Before Interest and Taxes Reconciliations (1)(2)

Asset impairments and restructuring charges, net Excluding non-core item Earnings before interest and taxes Asset impairments and restructuring charges, net Gain on divested business Excluding non-core items Excluding non-core items Earnings before interest and taxes Earnings before interest and taxes Earnings before interest and taxes I113 49 393 Excluding non-core items I113 Excluding non-core items I113 Excluding non-core items Other Loss before interest and taxes (I15) CI16) CI16) CI304 (20 Mark-to-market pension and other postretirement benefit plans loss, net Asset impairments and restructuring charges, net (5) Excluding inclined inclient (insurance proceeds) costs, net (6) Loss on divested business and transaction costs (3) Excluding non-core and unusual items Total Eastman Chemical Company Earnings before interest and taxes 477 76 1,302 1,1 Mark-to-market pension and other postretirement benefit plans loss, net Excluding non-core and unusual items 477 Total Eastman Chemical Company Earnings before interest and taxes 477 Adjustments to contingent considerations Excluding non-core and unusual items Total Eastman Chemical Company Earnings before interest and taxes 477 Asset impairments and restructuring charges, net 15 29 37 Steam line incident (insurance proceeds) costs, net		Fourth Quarter		Twelve	Mo	onths	
Earnings before interest and taxes	(Dollars in millions, unaudited)	2023	202	22	2023		2022
Asset impairments and restructuring charges, net Excluding non-core item Additives & Functional Products Earnings before interest and taxes Famings before interest and taxes Asset impairments and restructuring charges, net Gain on divested business (1) Excluding non-core items Fibers Famings before interest and taxes Fibers Famings before interest and taxes Asset impairments and restructuring charges, net (4) Accelerated depreciation (4) Accelerated depreciation (4) Cother Loss before interest and taxes Other Loss before interest and taxes (115) (116) (304) (20 Mark-to-market pension and other postretirement benefit plans loss, net Asset impairments and restructuring charges, net (5) Steam line incident (insurance proceeds) costs, net (6) Loss on divested business and transaction costs (3) Adjustments to contingent considerations Excluding non-core and unusual items (47) Total Fastman Chemical Company Earnings before interest and taxes Af7 76 1,302 1,1 Mark-to-market pension and other postretirement benefit plans loss, net Fast impairments and restructuring charges, net (5) Adjustments to contingent considerations Excluding non-core and unusual items Adjustments to contingent considerations Fiber of (6) Agrand (7) Adjustments and restructuring charges, net (5) For all astman Chemical Company Earnings before interest and taxes Af7 76 1,302 1,1 Mark-to-market pension and other postretirement benefit plans loss, net Fiber of (1) For all astman Chemical Company Earnings before interest and taxes Af7 Agrand (7) Agrand	Advanced Materials						
Excluding non-core item	Earnings before interest and taxes	\$ 65	\$	43	\$ 343	\$	376
Additives & Functional Products Earnings before interest and taxes 67	Asset impairments and restructuring charges, net	_		_	_		19
Earnings before interest and taxes	Excluding non-core item	65		43	343		395
Earnings before interest and taxes	Additives & Functional Products						
Earnings before interest and taxes 347 24 434 3 Asset impairments and restructuring charges, net - - Gain on divested business (3) (323) - (323) Excluding non-core items 24 24 111 3 Fibers	Earnings before interest and taxes	67		76	436		546
Asset impairments and restructuring charges, net Gain on divested business (3) (323) — (323) Excluding non-core items 24 24 111 3 Fibers Earnings before interest and taxes 113 49 393 1 Asset impairments and restructuring charges, net (4) — 9 6 Accelerated depreciation (4) — 9 6 Accelerated depreciation (4) — - 23 Excluding non-core items 113 58 422 1 Other Loss before interest and taxes (115) (116) (304) (2 Mark-to-market pension and other postretirement benefit plans loss, net sos, net (5) 15 20 31 Steam line incident (insurance proceeds) costs, net (6) — 13 Adjustments to contingent considerations — (6) — 14 Excluding non-core and unusual items (47) (300) (215) (101 Total Eastman Chemical Company Earnings before interest and taxes 477 76 1,302 1,1 Mark-to-market pension and other postretirement benefit plans loss, net (47) (30) (215) (30) Total Eastman Chemical Company Earnings before interest and taxes 477 76 1,302 1,1 Mark-to-market pension and other postretirement benefit plans loss, net 15 29 37 Steam line incident (insurance proceeds) costs, net 15 29 37 Steam line incident (insurance proceeds) costs, net — (3) (8) Net (gain) loss on divested businesses and transaction costs (323) 53 (323) Accelerated depreciation — 23 Environmental and other costs Environmental and other costs Total Eastman Chemical Company Earnings before interest and taxes — (3) (8) Net (gain) loss on divested businesses and transaction costs (323) 53 (323) Accelerated depreciation — 23 Environmental and other costs Adjustments to contingent considerations — (6) — 15 Total Earnings before interest and taxes excluding non-core	Chemical Intermediates						
Sain on divested business (3)	Earnings before interest and taxes	347		24	434		346
Excluding non-core items	Asset impairments and restructuring charges, net	_		_	_		3
Fibers Earnings before interest and taxes 113 49 393 1 Asset impairments and restructuring charges, net (4) - 9 6 Accelerated depreciation (4) - 2 23 Excluding non-core items 113 58 422 1 Other	Gain on divested business (3)	(323)		_	(323)		
Earnings before interest and taxes	Excluding non-core items	24		24	111		349
Asset impairments and restructuring charges, net (4)	Fibers						
Accelerated depreciation (4)	Earnings before interest and taxes	113		49	393		131
Excluding non-core items	Asset impairments and restructuring charges, net (4)	_		9	6		9
Other Loss before interest and taxes (115) (116) (304) (2 Mark-to-market pension and other postretirement benefit plans loss, net 53 22 53 Asset impairments and restructuring charges, net (5) 15 20 31 Steam line incident (insurance proceeds) costs, net (6) — (3) (8) Loss on divested business and transaction costs (3) — 53 — Environmental and other costs (7) — 13 Adjustments to contingent considerations — (6) — Excluding non-core and unusual items (47) (30) (215) (Total Eastman Chemical Company Earnings before interest and taxes 477 76 1,302 1,1 Mark-to-market pension and other postretirement benefit plans loss, net 53 22 53 Asset impairments and restructuring charges, net 15 29 37 Steam line incident (insurance proceeds) costs, net — (3) (8) Net (gain) loss on divested businesses and transaction costs (323) 53 (323) Accelerated depreciation — 23 Environmental and other costs — 13 Adjustments to contingent considerations — (6) — Total earnings before interest and taxes excluding non-core	Accelerated depreciation (4)	_		_	23		_
Loss before interest and taxes Mark-to-market pension and other postretirement benefit plans loss, net Asset impairments and restructuring charges, net (5) Steam line incident (insurance proceeds) costs, net (6) Loss on divested business and transaction costs (3) Environmental and other costs (7) Environmental to contingent considerations Excluding non-core and unusual items Total Eastman Chemical Company Earnings before interest and taxes Asset impairments and restructuring charges, net 15 Asset impairments and restructuring charges, net 15 Sale 2 Sale 3 Asset impairments and restructuring charges, net 15 Sale 3 Asset impairments and restructuring charges, net Steam line incident (insurance proceeds) costs, net Net (gain) loss on divested businesses and transaction costs Accelerated depreciation Environmental and other costs Adjustments to contingent considerations — (6) — 23 Environmental and other costs — 13 Adjustments to contingent considerations — (6) — 7 Total earnings before interest and taxes excluding non-core	Excluding non-core items	113		58	422		140
Mark-to-market pension and other postretirement benefit plans loss, net Asset impairments and restructuring charges, net (5) Steam line incident (insurance proceeds) costs, net (6) Loss on divested business and transaction costs (3) Environmental and other costs (7) Adjustments to contingent considerations Excluding non-core and unusual items Total Eastman Chemical Company Earnings before interest and taxes Asset impairments and restructuring charges, net Mark-to-market pension and other postretirement benefit plans loss, net Asset impairments and restructuring charges, net Steam line incident (insurance proceeds) costs, net Net (gain) loss on divested businesses and transaction costs Adjustments to contingent considerations Environmental and other costs Adjustments to contingent considerations Total earnings before interest and taxes excluding non-core	Other						
loss, net Asset impairments and restructuring charges, net (5) Asset impairments and restructuring charges, net (6) Loss on divested business and transaction costs (7) Environmental and other costs (7) Environmental contingent considerations Excluding non-core and unusual items Total Eastman Chemical Company Earnings before interest and taxes Asset impairments and restructuring charges, net 15 20 31 88 Excluding non-core and unusual items	Loss before interest and taxes	(115)		(116)	(304)		(240
Asset impairments and restructuring charges, net (5)		53		22	53		19
Loss on divested business and transaction costs (3) — 53 — Environmental and other costs (7) — 13 Adjustments to contingent considerations — (6) — Excluding non-core and unusual items (47) (30) (215) (Total Eastman Chemical Company Earnings before interest and taxes 477 76 1,302 1,1 Mark-to-market pension and other postretirement benefit plans loss, net 53 22 53 Asset impairments and restructuring charges, net 15 29 37 Steam line incident (insurance proceeds) costs, net — (3) (8) Net (gain) loss on divested businesses and transaction costs (323) 53 (323) Accelerated depreciation — 23 Environmental and other costs — 13 Adjustments to contingent considerations — (6) — Total earnings before interest and taxes excluding non-core	Asset impairments and restructuring charges, net (5)	15		20	31		21
Loss on divested business and transaction costs (3) — 53 — Environmental and other costs (7) — 13 Adjustments to contingent considerations — (6) — Excluding non-core and unusual items (47) (30) (215) (Total Eastman Chemical Company Earnings before interest and taxes 477 76 1,302 1,1 Mark-to-market pension and other postretirement benefit plans loss, net 53 22 53 Asset impairments and restructuring charges, net 15 29 37 Steam line incident (insurance proceeds) costs, net — (3) (8) Net (gain) loss on divested businesses and transaction costs (323) 53 (323) Accelerated depreciation — 23 Environmental and other costs — 13 Adjustments to contingent considerations — (6) — Total earnings before interest and taxes excluding non-core	Steam line incident (insurance proceeds) costs, net (6)	_		(3)	(8)		39
Adjustments to contingent considerations Excluding non-core and unusual items (47) (30) (215) (Total Eastman Chemical Company Earnings before interest and taxes Mark-to-market pension and other postretirement benefit plans loss, net Sample of the postretirement benefit plans loss, net Asset impairments and restructuring charges, net Steam line incident (insurance proceeds) costs, net Net (gain) loss on divested businesses and transaction costs Accelerated depreciation Accelerated depreciation Environmental and other costs Adjustments to contingent considerations Total earnings before interest and taxes excluding non-core	Loss on divested business and transaction costs (3)	_		53			61
Excluding non-core and unusual items (47) (30) (215) (Total Eastman Chemical Company Earnings before interest and taxes 477 76 1,302 1,1 Mark-to-market pension and other postretirement benefit plans loss, net 53 22 53 Asset impairments and restructuring charges, net 15 29 37 Steam line incident (insurance proceeds) costs, net — (3) (8) Net (gain) loss on divested businesses and transaction costs (323) 53 (323) Accelerated depreciation — 23 Environmental and other costs — 13 Adjustments to contingent considerations — (6) — Total earnings before interest and taxes excluding non-core	Environmental and other costs (7)	_		_	13		15
Excluding non-core and unusual items (47) (30) (215) (Total Eastman Chemical Company Earnings before interest and taxes 477 76 1,302 1,1 Mark-to-market pension and other postretirement benefit plans loss, net 53 22 53 Asset impairments and restructuring charges, net 15 29 37 Steam line incident (insurance proceeds) costs, net — (3) (8) Net (gain) loss on divested businesses and transaction costs (323) 53 (323) Accelerated depreciation — 23 Environmental and other costs — 13 Adjustments to contingent considerations — (6) — Total earnings before interest and taxes excluding non-core	Adjustments to contingent considerations	_		(6)	_		(6
Earnings before interest and taxes 477 76 1,302 1,1 Mark-to-market pension and other postretirement benefit plans loss, net 53 22 53 Asset impairments and restructuring charges, net 15 29 37 Steam line incident (insurance proceeds) costs, net — (3) (8) Net (gain) loss on divested businesses and transaction costs (323) 53 (323) Accelerated depreciation — 23 Environmental and other costs — 13 Adjustments to contingent considerations — (6) — Total earnings before interest and taxes excluding non-core	-	(47)			(215)		(91
Mark-to-market pension and other postretirement benefit plans loss, net Asset impairments and restructuring charges, net Steam line incident (insurance proceeds) costs, net Net (gain) loss on divested businesses and transaction costs Accelerated depreciation Environmental and other costs Adjustments to contingent considerations Total earnings before interest and taxes excluding non-core	Total Eastman Chemical Company						
loss, net 53 22 53 Asset impairments and restructuring charges, net 15 29 37 Steam line incident (insurance proceeds) costs, net — (3) (8) Net (gain) loss on divested businesses and transaction costs (323) 53 (323) Accelerated depreciation — 23 Environmental and other costs — — 13 Adjustments to contingent considerations — (6) — Total earnings before interest and taxes excluding non-core	Earnings before interest and taxes	477		76	1,302		1,159
Steam line incident (insurance proceeds) costs, net — (3) (8) Net (gain) loss on divested businesses and transaction costs (323) 53 (323) Accelerated depreciation — — 23 Environmental and other costs — — 13 Adjustments to contingent considerations — (6) — Total earnings before interest and taxes excluding non-core		53		22	53		19
Net (gain) loss on divested businesses and transaction costs Accelerated depreciation Environmental and other costs Adjustments to contingent considerations Total earnings before interest and taxes excluding non-core	Asset impairments and restructuring charges, net	15		29	37		52
Net (gain) loss on divested businesses and transaction costs Accelerated depreciation Environmental and other costs Adjustments to contingent considerations Total earnings before interest and taxes excluding non-core	Steam line incident (insurance proceeds) costs, net	_		(3)	(8)		39
Accelerated depreciation — — 23 Environmental and other costs — — 13 Adjustments to contingent considerations — (6) — Total earnings before interest and taxes excluding non-core		(323)					61
Environmental and other costs — — — 13 Adjustments to contingent considerations — — — — — — — — — — — — — — — — — — —	· · · · ·			_			_
Adjustments to contingent considerations (6) Total earnings before interest and taxes excluding non-core	•	_					15
Total earnings before interest and taxes excluding non-core		_		(6)	_		(6
	Total earnings before interest and taxes excluding non-core	\$ 222	\$		\$ 1,097	\$	1,339

⁽¹⁾ See "Management's Discussion and Analysis of Financial Condition and Results of Operations" of the <u>Annual Report on Form 10-K</u> for 2022 for description of 2022 non-core and unusual items.

⁽²⁾ See <u>Table 2A</u> Note 1.

⁽³⁾ See <u>Table 1</u> Note 3.

Site closure costs and accelerated depreciation related to the closure of an acetate yarn manufacturing facility in Europe.

⁽⁵⁾ Severance charges as part of corporate cost reduction actions.

⁽⁶⁾ See <u>Table 1</u> Note 1.

Environmental and other costs from previously divested or non-operational sites and product lines.

Table 3A - Segment, Other, and Company Non-GAAP Earnings (Loss) Before Interest and Taxes Reconciliations (continued)

	Fourth Quarter				Twelve Months			nths
(Dollars in millions, unaudited)	2023 2022			2023			2022	
Company Non-GAAP Earnings Before Interest and Taxes Reconciliations by Line Items								
Earnings before interest and taxes	\$	477	\$	76	\$	1,302	\$	1,159
Cost of sales		_		(3)		15		39
Selling, general and administrative expenses		_		3		_		18
Asset impairments and restructuring charges, net		15		29		37		52
Other components of post-employment (benefit) cost, net		53		22		53		19
Other (income) charges, net				(6)		13		9
Net (gain) loss on divested businesses		(323)		50		(323)		43
Total earnings before interest and taxes excluding non-core and unusual items	\$	222	\$	171	\$	1,097	\$	1,339

Table 3A - Segment, Other, and Company Non-GAAP Earnings (Loss) Before Interest and Taxes Reconciliations (continued)

	Third uarter
(Dollars in millions, unaudited)	2023
Advanced Materials	
Earnings before interest and taxes	\$ 93
Additives & Functional Products	
Earnings before interest and taxes	 105
Chemical Intermediates	
Earnings before interest and taxes	6
Fibers	
Earnings before interest and taxes	109
Other	
Loss before interest and taxes	(57)
Total Eastman Chemical Company	
Earnings before interest and taxes	\$ 256

Table 3B - Segment Non-GAAP Earnings (Loss) Before Interest and Taxes Margins⁽¹⁾⁽²⁾

	Fourth Quarter						Twelve Months						
(Dollars in millions, unaudited)		2023	20	22	20	23	2022						
	Adjuste EBIT		Adjusted EBIT	Adjusted EBIT Margin	Adjusted EBIT	Adjusted EBIT Margin	Adjusted EBIT	Adjusted EBIT Margin					
Advanced Materials	\$ 6	9.2 %	\$ 43	5.8 %	\$ 343	11.7 %	\$ 395	12.3 %					
Additives & Functional Products (3)	e	57 10.5 %	76	10.1 %	436	15.4 %	546	15.7 %					
Chemical Intermediates (3)	2	24 4.7 %	24	4.3 %	111	5.2 %	349	12.8 %					
Fibers	11	32.7 %	58	18.3 %	422	32.6 %	140	13.7 %					
Total segment EBIT excluding non-core and unusual items	26	59 12.2 %	201	8.5 %	1,312	14.3 %	1,430	13.7 %					
Other	(4	17)	(30)		(215)		(91)						
Total EBIT excluding non-core and unusual items	\$ 22	22 10.1 %	\$ 171	7.2 %	\$ 1,097	11.9 %	\$ 1,339	12.7 %					

	Third Quarter				
(Dollars in millions, unaudited)		202	23		
		usted BIT	Adjusted EBIT Margin		
Advanced Materials	\$	93	12.5 %		
Additives & Functional Products		105	15.7 %		
Chemical Intermediates		6	1.1 %		
Fibers		109	33.7 %		
Total segment EBIT excluding non-core and unusual items		313	13.8 %		
Other		(57)			
Total EBIT excluding non-core and unusual items	\$	256	11.3 %		

⁽¹⁾ For identification of excluded non-core and unusual items and reconciliations to GAAP EBIT, see <u>Table 3A</u>.

⁽²⁾ Adjusted EBIT margin is non-GAAP EBIT divided by GAAP sales. See <u>Table 2A</u> for sales.

⁽³⁾ See <u>Table 2A</u> Note 1.

Table 4 – Non-GAAP Earnings Before Interest and Taxes, Net Earnings, and Earnings Per Share Reconciliations

Fourth Quarter 2023

	Earnings Before		Earnings Before		Provision for		Effective	Net Earnings Attributable to Eastman				
(Dollars in millions, except per share amounts, unaudited)		terest Taxes		come axes		ncome Faxes	Income Tax Rate	After Tax	Per Diluted Share			
As reported (GAAP)	\$	477	\$	425	\$	114	27 %	\$ 310	\$ 2.61			
Non-Core and Unusual Items: (1)												
Asset impairments and restructuring charges, net		15		15		1		14	0.12			
Gain on divested business		(323)		(323)		(98)		(225)	(1.89)			
Mark-to-market pension and other postretirement benefit plans loss, net		53		53		14		39	0.33			
Interim adjustment to tax provision (2)						(17)		17	0.14			
Non-GAAP (Excluding non-core and unusual items and with adjusted provision for income taxes)	\$	222	\$	170	\$	14	8 %	\$ 155	\$ 1.31			

Fourth Quarter 2022

	1 0 11 11 2 11 11 11 11 11 11										
		Earnings Before		Earnings Before		ovision for	Effective	Net Earnings Attributable to Eastman			
(Dollars in millions, except per share amounts, unaudited)	Int	Interest and Taxes		est Income		ncome Faxes	Income Tax Rate	After Tax	Per Dilute Share		
As reported (GAAP)	\$	76	\$	28	\$	26	95 %	\$ 1	\$ 0.01		
Non-Core and Unusual Items: (1)											
Asset impairments and restructuring charges, net		29		29		(1)		30	0.20		
Mark-to-market pension and other postretirement benefit plans loss, net		22		22		5		17	0.14		
Loss on divested business and transaction costs		53		53		3		50	0.40		
Steam line incident (insurance proceeds) costs, net		(3)		(3)		_		(3)	(0.0)		
Adjustments to contingent considerations		(6)		(6)		(2)		(4)	(0.04		
Interim adjustment to tax provision (2)						(16)		16	0.13		
Non-GAAP (Excluding non-core and unusual items and with adjusted provision for income taxes)	\$	171	\$	123	\$	15	13 %	\$ 107	\$ 0.89		

⁽¹⁾ See <u>Table 3A</u> for description of fourth quarter 2023 and 2022 non-core and unusual items excluded from non-GAAP EBIT. Provision for income taxes for non-core and unusual items is calculated using the tax rate for the jurisdiction where the gains are taxable and the expenses are deductible.

Fourth quarter 2023 and 2022 is a reconciliation of the adjustments made in interim quarters to reflect the previously forecasted full year effective tax rate.

Table 4 – Non-GAAP Earnings Before Interest and Taxes, Net Earnings, and Earnings Per Share Reconciliations (continued)

Twelve Months 2023	3
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	- 11 -											
		Earnings Before		Earnings Before		ovision for	Effective	Net Earnings Attributable to Eastman				
(Dollars in millions, except per share amounts, unaudited)	Iı	Interest and Taxes		Income Taxes		ncome Taxes	Income Tax Rate	After Tax		_	r Diluted Share	
As reported (GAAP)	\$	1,302	\$	1,087	\$	191	18 %	\$	894	\$	7.49	
Non-Core or Unusual Items: (1)												
Asset impairments and restructuring charges, net		37		37		5			32		0.26	
Gain on divested business		(323)		(323)		(98)			(225)		(1.88)	
Accelerated depreciation		23		23		3			20		0.17	
Steam line incident (insurance proceeds) costs, net		(8)		(8)		(2)			(6)		(0.05)	
Mark-to-market pension and other postretirement benefit plans loss, net		53		53		14			39		0.33	
Environmental and other costs		13		13		4			9		0.08	
Non-GAAP (Excluding non-core and unusual items)	\$	1,097	\$	882	\$	117	13 %	\$	763	\$	6.40	

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	1 Welve Monthly 2022										
		Earnings Before		Earnings Before		ovision for	Effective	Net Earnings Attributable to Eastman			
(Dollars in millions, except per share amounts, unaudited)	Interest and Taxes		rest Income		Income Taxes		Income Tax Rate	After Tax	Per Diluted Share		
As reported (GAAP)	\$	1,159	\$	977	\$	181	19 %	\$ 793	\$ 6.35		
Non-Core or Unusual Items: (1)											
Asset impairments and restructuring charges, net		52		52		4		48	0.39		
Loss on divested business and transaction costs		61		61		(32)		93	0.74		
Mark-to-market pension and other postretirement benefit plans loss, net		19		19		5		14	0.12		
Steam line incident costs (insurance proceeds), net		39		39		10		29	0.23		
Environmental and other costs		15		15		4		11	0.09		
Adjustments to contingent considerations		(6)		(6)		(2)		(4)	(0.04)		
Non-GAAP (Excluding non-core and unusual items)	\$	1,339	\$	1,157	\$	170	15 %	\$ 984	\$ 7.88		

⁽¹⁾ See <u>Table 3A</u> for description of 2023 and 2022 non-core and unusual items excluded from non-GAAP EBIT. Provision for income taxes for non-core and unusual items is calculated using the tax rate for the jurisdiction where the gains are taxable and the expenses are deductible.

Table 4 – Non-GAAP Earnings Before Interest and Taxes, Net Earnings, and Earnings Per Share Reconciliations (continued)

Third Quarter 2023

	Third Quarter 2025										
	Earnings Before		Before Before for Effective Interest Income Income Income		Net Earnings Attributable to Eastma						
(Dollars in millions, except per share amounts, unaudited)							Income	After Tax		Per Diluted Share	
As reported (GAAP)	\$	256	\$	199	\$	20	10 %	\$	178	\$	1.49
Non-Core and Unusual Items: (1)											
Interim adjustment to tax provision (2)		_		_		3			(3)		(0.02)
Non-GAAP (Excluding non-core and unusual items and with adjusted provision for income taxes)	\$	256	\$	199	\$	23	12 %	\$	175	\$	1.47

⁽¹⁾ See <u>Table 3A</u> for description of third quarter 2023 non-core and unusual items excluded from non-GAAP EBIT. Provision for income taxes for non-core and unusual items is calculated using the tax rate for the jurisdiction where the gains are taxable and the expenses are deductible.

⁽²⁾ The adjusted provision for income taxes for third quarter 2023 was calculated applying the then forecasted full year effective tax rate.

Table 5 – Statements of Cash Flows

	Fourth Quarter					Twelve Months				
(Dollars in millions, unaudited)		2023		2022		2023		2022		
Operating activities										
Net earnings	\$	311	\$	2	\$	896	\$	796		
Adjustments to reconcile net earnings to net cash provided by operating activities:										
Depreciation and amortization		118		117		498		477		
Mark-to-market pension and other postretirement benefit plans loss, net		53		22		53		19		
(Gain) loss on sale of assets		(15)		_		(15)		15		
(Gain) loss on divested business		(323)		50		(323)		43		
(Benefit from) provision for deferred income taxes		54		(82)		(102)		(136)		
Changes in operating assets and liabilities, net of effect of acquisitions and divestitures:										
(Increase) decrease in trade receivables		58		204		126		93		
(Increase) decrease in inventories		54		119		201		(430)		
Increase (decrease) in trade payables		173		(127)		(190)		60		
Pension and other postretirement contributions (in excess of) less than expenses		(27)		(34)		(66)		(149)		
Variable compensation payments (in excess of) less than expenses		69		14		142		(103)		
Other items, net		(73)		172		154		290		
Net cash provided by operating activities		452		457		1,374		975		
Investing activities										
Additions to properties and equipment		(179)		(203)		(828)		(611)		
Proceeds from sale of businesses		418		_		456		998		
Acquisition, net of cash acquired		(3)		_		(77)		(1)		
Additions to capitalized software		(1)		(3)		(5)		(13)		
Other items, net		13				22		19		
Net cash provided by (used in) investing activities		248		(206)		(432)		392		
Financing activities										
Net increase (decrease) in commercial paper and other borrowings		(399)		(29)		(326)		326		
Proceeds from borrowings		_		_		796		500		
Repayment of borrowings		_		_		(808)		(750)		
Dividends paid to stockholders		(94)		(91)		(376)		(381)		
Treasury stock purchases		(100)		(100)		(150)		(1,002)		
Other items, net				(3)		(24)		(14)		
Net cash used in financing activities		(593)		(223)		(888)		(1,321)		
Effect of exchange rate changes on cash and cash equivalents		2		4		1		(12)		
Net change in cash and cash equivalents		109		32		55		34		
Cash and cash equivalents at beginning of period		439		461		493		459		
Cash and cash equivalents at end of period	\$	548	\$	493	\$	548	\$	493		

Table 6 – Total Borrowings to Net Debt Reconciliations

	Dece	ember 31,	December 31,			
(Dollars in millions, unaudited)		2023	2022			
Total borrowings	\$	4,846	\$	5,151		
Less: Cash and cash equivalents		548		493		
Net debt ⁽¹⁾	\$	4,298	\$	4,658		

⁽¹⁾ Includes non-cash increase of \$20 million in 2023 and non-cash decrease of \$85 million in 2022 resulting from foreign currency exchange rates.